



Technology Innovation, Public Policy, Market Forces, and Human Behavior

Elke U. Weber

Gerhard R. Andlinger Professor in Energy and the Environment

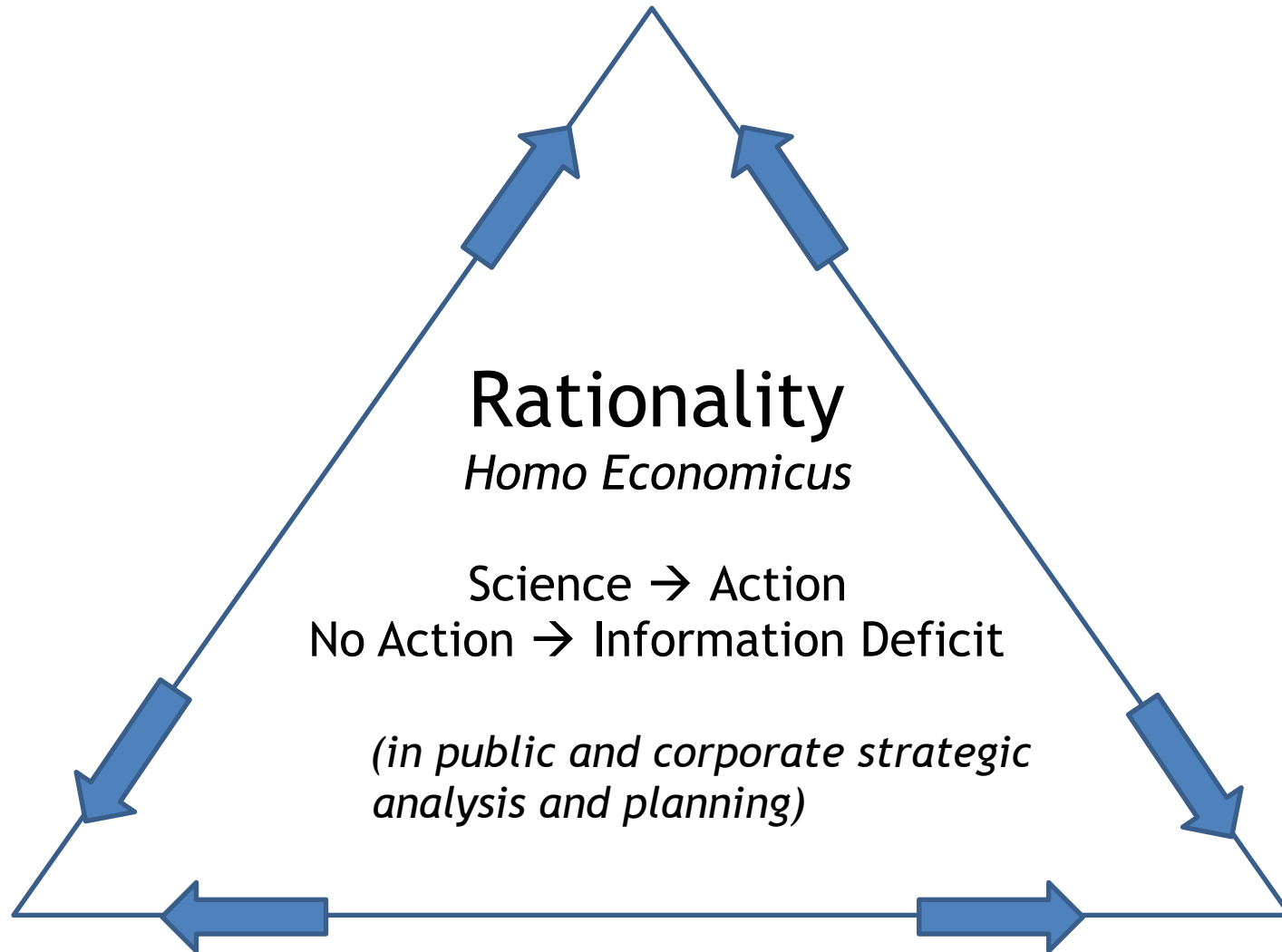
Professor of Psychology and Public Affairs

Associate Director of Education, Andlinger Center

Accelerating Climate Action in the United States:
What Are We Doing and What More Can Be Done?

September 21, 2018

Behavior



Rationality

Homo Economicus

Science → Action

No Action → Information Deficit

*(in public and corporate strategic
analysis and planning)*

Energy

Environment

†



Homo sapiens

- Not primarily a creature of rational deliberation
- Instead, a creature of habit
 - Learn from personal experience
- Use associations, emotions, and rules to guide actions
- Many, often conflicting goals



Sources of Decision Difficulty

- Risk and uncertainty
 - scary, reduce feeling of control
- Tradeoffs
 - desire to have it all, or at least feel that we can
- Longer time horizons
 - cognitive myopia

And yet, Climate Change results in...

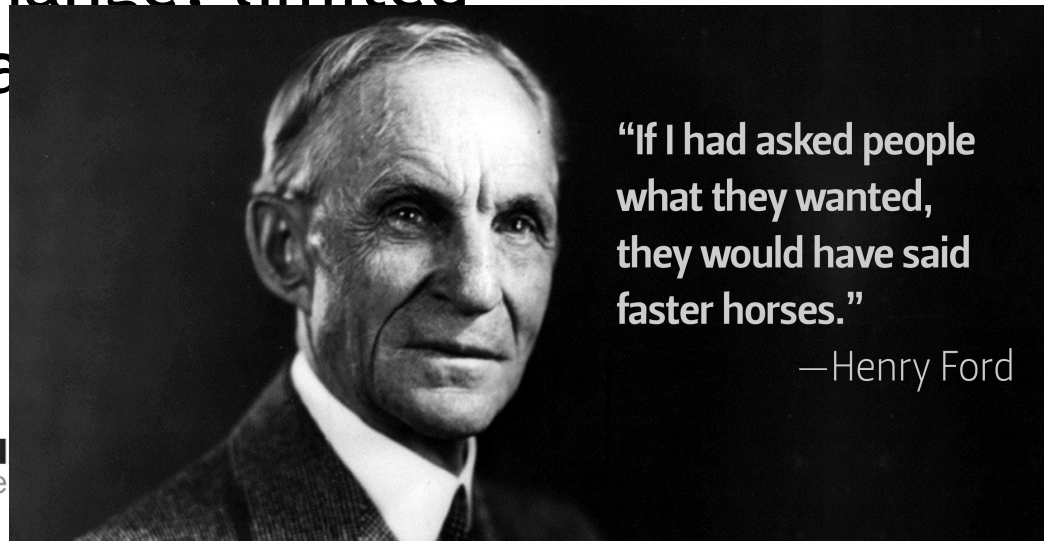
- Additional sources of
 - risk/downside
 - uncertainty
- Changes in
 - tradeoffs
 - time horizon
 - scale and quality of challenge

Sources of climate/environmental uncertainty

- Uncertain public sector action
 - International UN/COP negotiations and treaties
 - National carbon pricing, industrial policy, environmental regulation
 - State and local policies
 - PUCs, regional Cap&Trade agreements
- Uncertain private sector action
 - Clean energy technology R&D
 - VC and institutional investors bets on new technologies
 - Financial sector response to carbon risks
- Uncertain consumer/voter behavior
 - Energy efficiency, electric car, and other technology uptake
 - Perception and concern about climate change risks

Breakthroughs Necessary

- Acknowledge and manage carbon risks
- Price GHG pollution externalities
- Stop assuming that all behavior is rational!
 - Understand, predict, and guide perceptions and behavior at all levels
 - Overcome fear of change, limited imagination, and sta

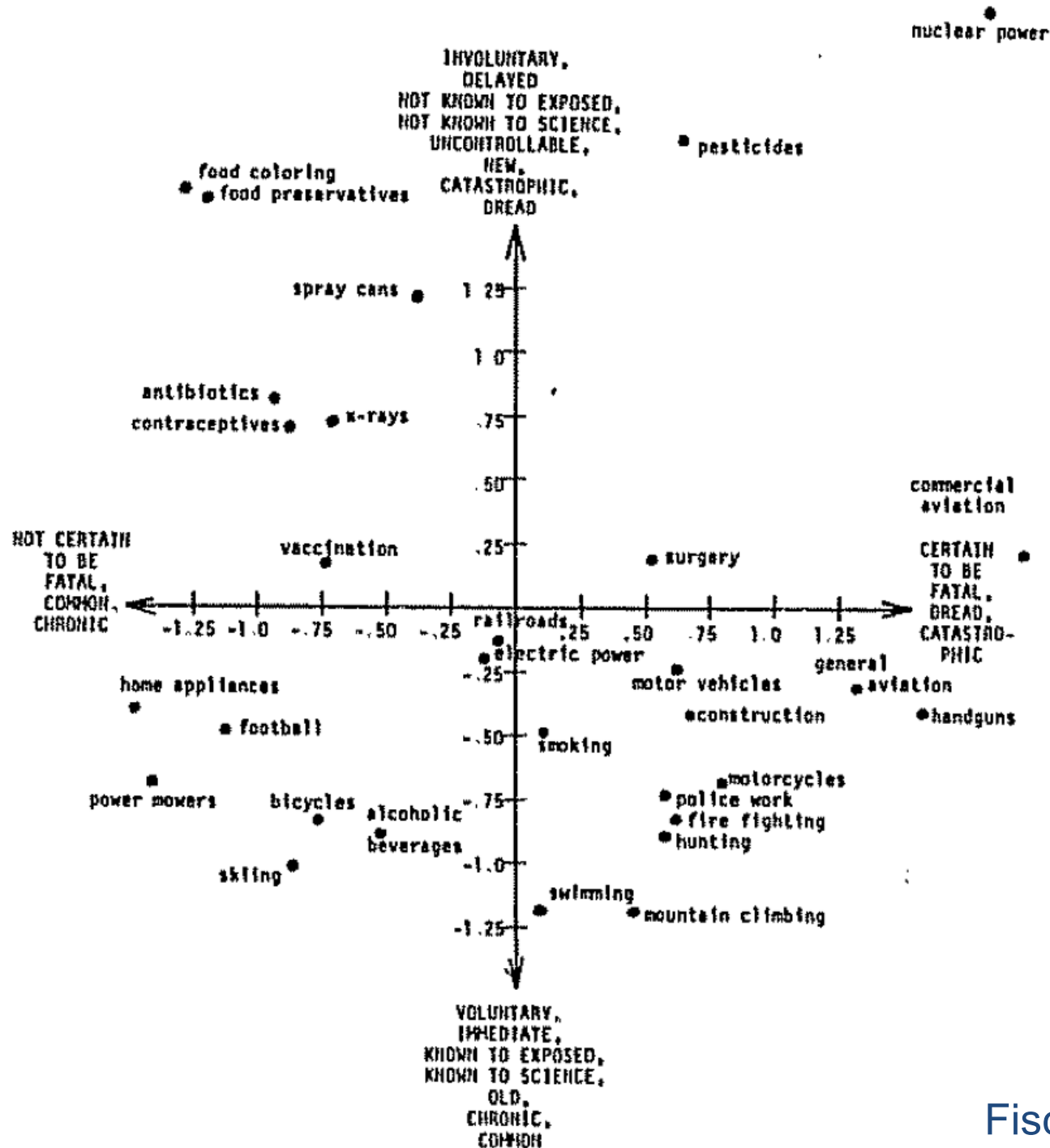


"If I had asked people what they wanted, they would have said faster horses."

—Henry Ford

Obstacles better understood at individual than firm level

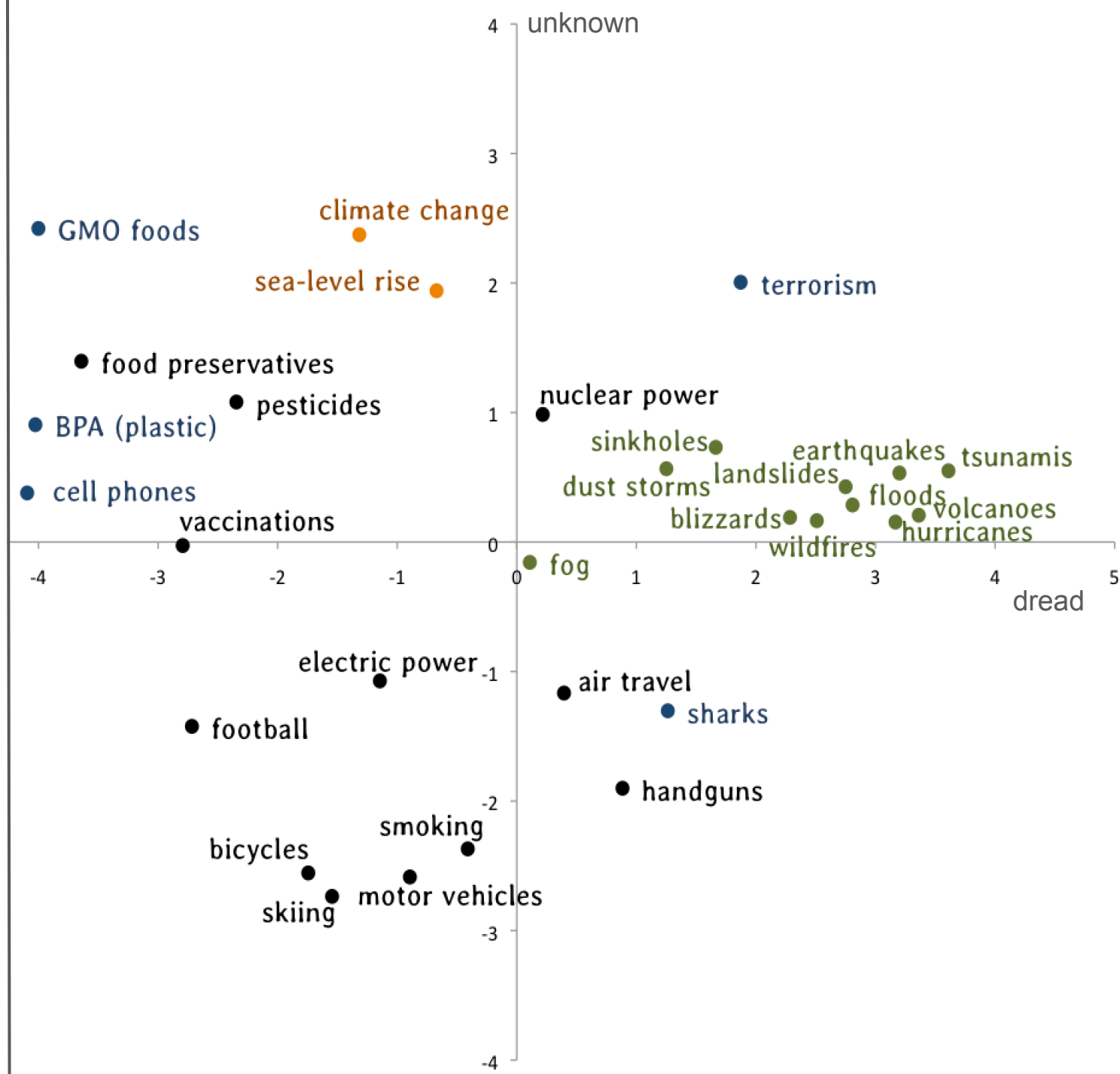
- Role of emotions
 - Psychological risk dimensions
- Prospect theory and Query theory
 - Predict aversion to change but also its transience



y: unknown factor
involuntary
delayed
unknown
uncontrollable
new

x: dread factor
fatal
dread
catastrophic

Fox-Glassman & Weber, 2016



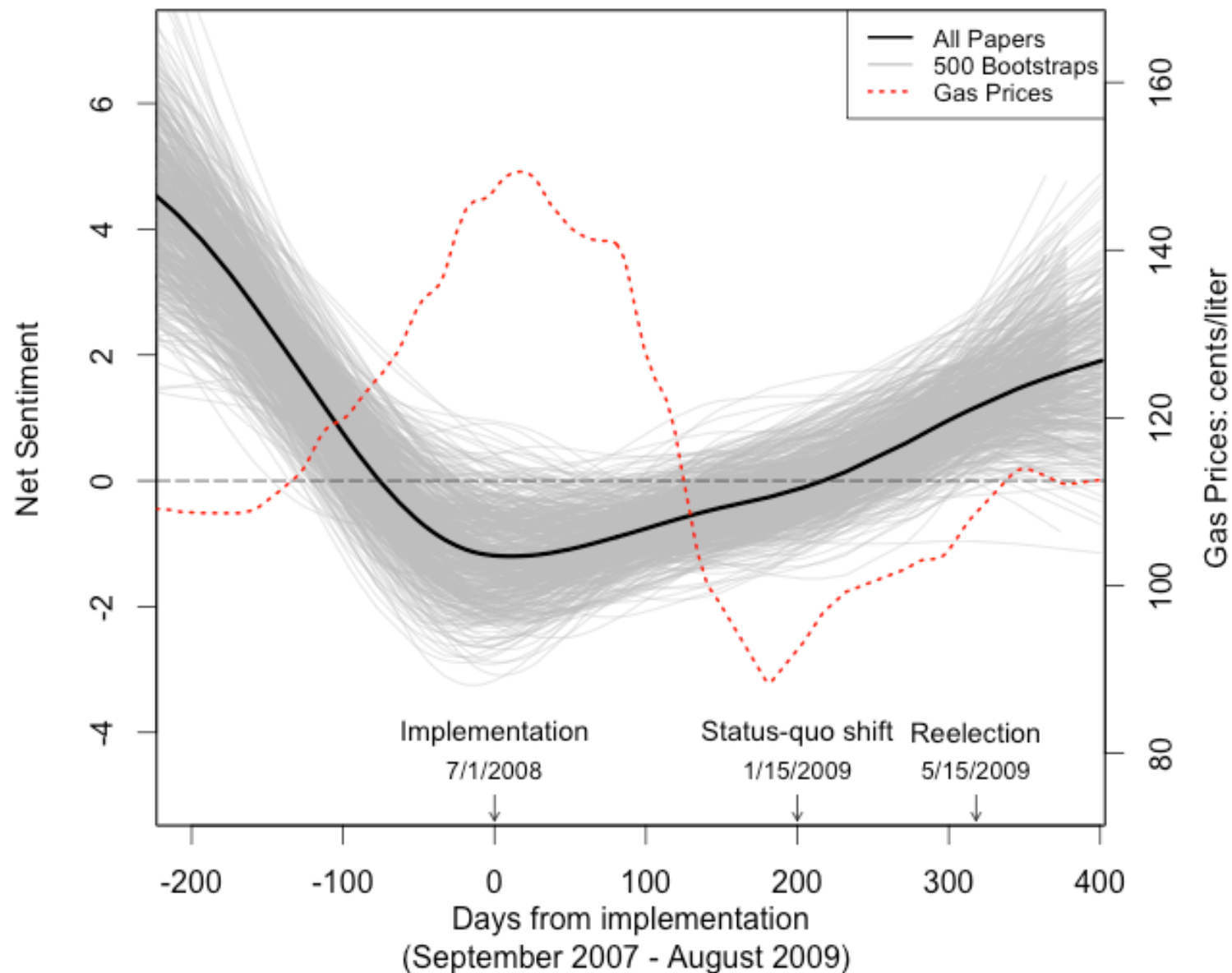
Obstacles better understood at individual than firm level

- Role of emotions
 - Psychological risk dimensions
- Prospect theory and Query theory
 - Predict aversion to change but also its transience

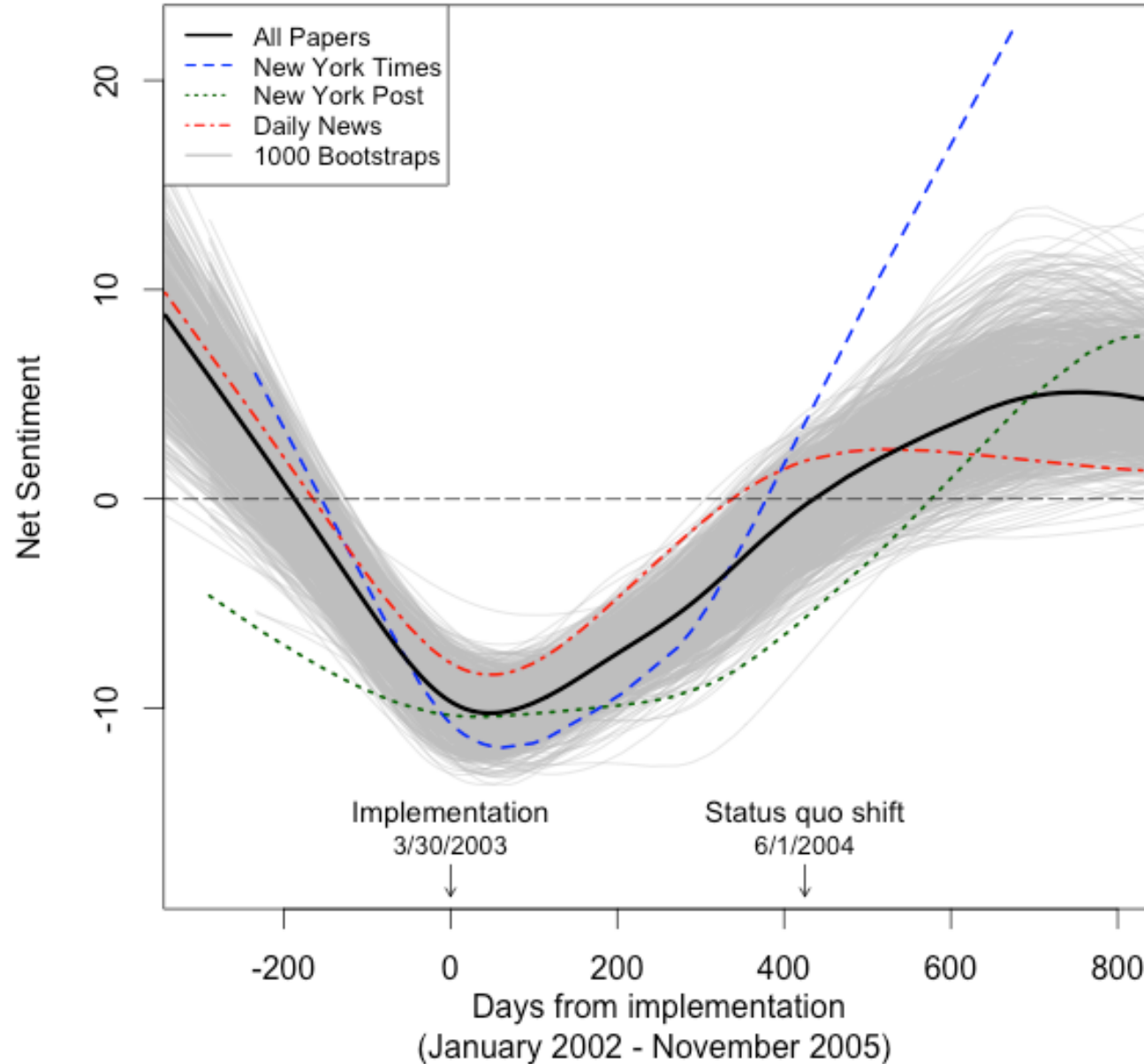
Opposition to Change

- 2008 British Columbia carbon tax
 - Revenue neutral tax on greenhouse gas emissions
- 2002 New York City smoking ban
 - Smoking banned in all public buildings in NYC

Newspaper coverage of the BC carbon tax



Weber, 2015 **Newspaper coverage of the NYC smoking ban**



Solutions

- Aspirations matter, but implementation is key!
- Focus on “middle-out” and choice architecture can help
 - Smart decision defaults (opt-out vs. opt-in)
 - Judicious labeling
 - Change in rules, norms, standard-operating procedures that favor change
 - Building/construction codes
 - Rating systems
 - Safety standards, testing protocols